Accounting Intelligence. No boundaries. No limits.

CHECK IN: 1009BTSI



DEVELOPING A BUSINESS TRANSFORMATION STRATEGY TO LEVERAGE TECHNOLOGY

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PRESENTERS:







PATRICK MORRELL Chief Revenue Officer, Aiwyn

SHANNON VINCENT

CPA (INACTIVE), CO-FOUNDER, RENEW GROUP BLAKE MEESTER MANAGING SHAREHOLDER MEESTER & COMPANY, INC.

Today's Agenda

The 40 Hour Firm: Disrupting the Model

- Identifying Your Business Model Issues: Tier 1 vs. Tier 2
- Solving your Time Issue with Pareto for Profit[™]
- 3. Elevate your Model
- 4. Leveraging Technology

Case Study: Blake Meester, Meester & Co

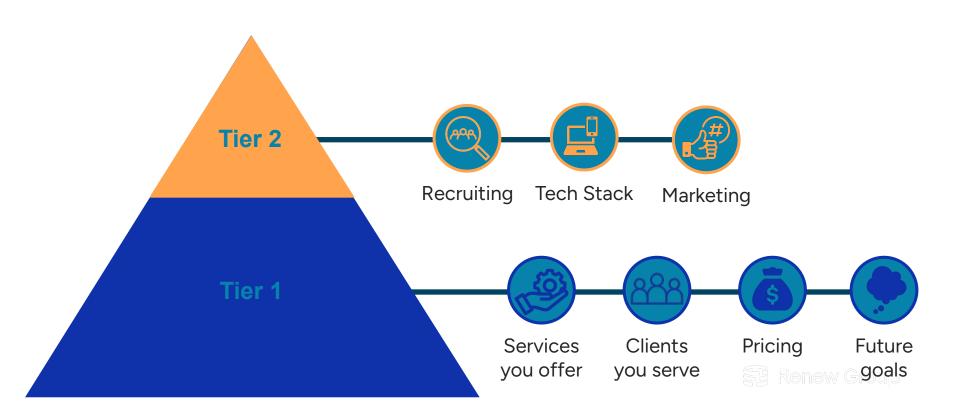
Patrick Morrell: Patrick.morrell@aiwyn.ai Shannon Vincent: svincent@renewgroup.com



IDENTIFYING YOUR BUSINESS MODEL ISSUES: TIER 1 VS. TIER 2

Identify your business model issues by understanding which issues take priority (tier 1) over others (tier 2)

Tier 1 vs Tier 2: Business Model Issues



Poll #1:

What is your biggest frustration with the traditional accounting firm model?

- **a.** Hours/Quality of Life.
- **b.** Profits.
- **c.** Can't find people to do the work.
- **d.** Too much time on the wrong clients.



Pareto for Profit[™]

Increase your profits and solve your time problem, by tapping into our proprietary Pareto for Profit™

Pareto Case Study Fragility Zone: <10

Scalable Zone >85 Danger Zone <5

Insanity Zone=

Annual Price Range	Quantity of Clients	Revenue Total \$	Average price for the band	Cumulative # Clients	Cumulative Revenue	% of total Clients	% of Total Revenue	Cumulative % of Total Clients	Cumulative % of Total Revenue
\$100,001 +	2	\$388,639	\$194,320	2	\$388,639	0.4%	18.6%	0.4%	18.6%
\$75,001 - \$100,000	0	\$O	\$0	2	\$388,639	0.0%	0.0%	0.4%	18.6%
\$50,001 - \$75,000	0	\$O	\$0	2	\$388,639	0.0			
\$25,001 - \$50,000	3	\$110,716	\$36,905	5	\$499,355	0.: 6		ients unde	
\$20,001 - \$25,000	2	\$42,537	\$21,269	7	\$541,892	0.4	derives	11% of Re	venue.
\$15,001 - \$20,000	10	\$168,783	\$16,878	17	\$710,675	2.2%	8.1%	3.7%	34.0%
\$10,001 - \$15,000	26	\$318,788	\$12,261	43	\$1,029,463	5.7%	15.2%	9.5%	49.2%
\$5,001 - \$10,000	95	\$658,802	\$6,935	138	\$1,688,265	20.9%	31.5%	30.3%	80.8%
\$3,001 - \$5,000	43	\$168,583	\$3,921	181	\$1,856,848	9.5%	8.1%	39.8%	88.8%
\$1,001 - \$3,000	68	\$120,601	\$1,774	249	\$1,977,449	14.9%	5.8%	54.7%	94.6%
\$501 - \$1,000	61	\$44,163	\$724	310	\$2,021,612	13.4%	2.1%	68.1%	96.7%
0 \$201 - \$500	145	\$68,870	\$475	455	\$2,090,482	31.9%	3.3%	100.0%	100.0%
\$0 - \$200	0	\$0	\$O	455	\$2,090,482	0.0%	0.0%	100.0%	100.0%
TOTAL	455	\$2,090,482	\$4,594	455	\$2,090,482	100%	100%	100%	100%

Poll #2:

Where do you miss the mark on pricing?

- **a.** Don't price for value.
- **b.** Price too quickly.
- **c.** Don't manage scope.
- **d.** Don't adhere to a pricing process.



Elevate Your Business Model

The Blueprint for a Better Business Model

What is a Subscription Business Model?

- Professional Service Model
- Relationship Model

Dictionary

What is a subscription business model?



Noun

The subscription business model is a business model in which a client must pay a recurring price at regular intervals for access for a product or service

Elevate Your Business Model

SERVICE PROVIDER MODEL

Reactive, dealing with history get the work done

Charge by the hour

High volume of clients, no time for contact

Transactional Service Provider

Tax speak

Lead (and stop) with compliance

All things to all people

Lots of hours/No life

TRUSTED ADVISOR MODEL

Proactive, forward thinking, people first

Value-based; Price upfront

Select number of target clients; high contact

Accessible Trusted Advisor

Advice

Lead with consultation and advice

Nomentum

40 Hours a week, In Control

Poll #3:

Technology can't <u>make</u> a strategy, but it can help enable & accelerate its execution...

... if you could wave a magic wand and get 1 thing added to your firm's tech stack that would help you accelerate strategic change, what would it be?



a. An "all-in-one" client portal

(1 place to pay bills, sign engagement letters, see status, etc // integrates 3rd party apps)

b. An "easy button" for engagement letters

(templates, auto-fill data from your PM, automatic mass renewals, etc)

c. A modern PM platform

(intelligent automations for billing, time, resource management; integrations

d. All of the above

Patrick Morrell Aiwyn

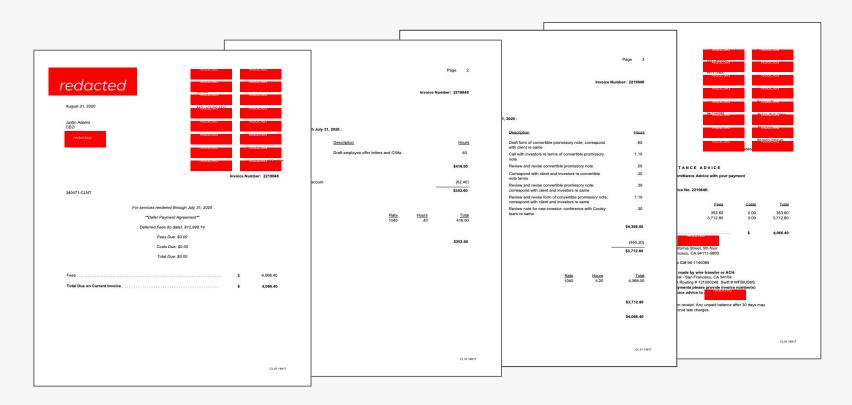
Trusted by leading firms nationwide

120+ customers | 30% of the top 100



17

Our founder's 2019 billing experience



18

THE PROBLEM

Old, siloed technology

Bad client & CPA experience

78%

clients who will switch CPA firms if the other firm uses "the latest technology"

80%

firms not using their tech stack to its full potential

25%

of work done without a client engagement letter

55%

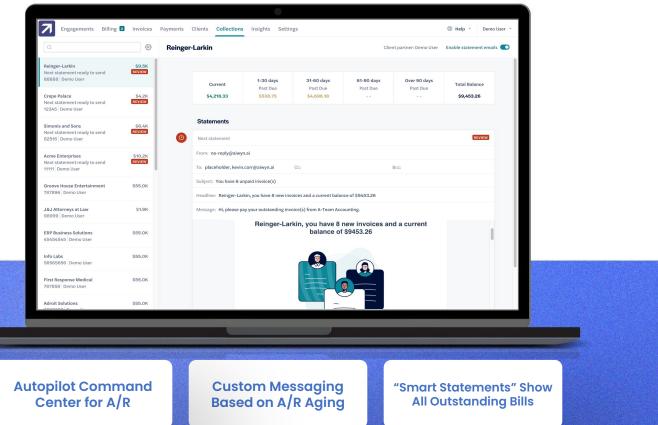
of CPA time is spent on ; administrative tasks

Negative business outcomes & risks

PAYMENTS

	Invoices 19 unpaid invo					. Search	ne.	Summary Selected Invoices	_		
	Unpaid						ort 3 Invoices	Inv 2676701 × Inv 267	76713 ×	A-Team Accounting	
	BUSINESS ENTITY	ACCOUNT	INVOICE #	DUE	AMOUNT	STATUS		Inv 2676714 × Inv 2670		You have a	9
	A-Team Accounting	Initech Solutions	2676701	12/15/23	\$100.50	Overdue by 3 days		Inv 2676724 × Inv 267		You have 7 unpaid invoices	/
	A-Team Accounting	Initech Solutions	2676707	12/25/23	\$400.52	Due in 7 days		Inv 2676729 × Inv 267			
	A-Team Accounting	Initech Solutions	2676710	11/18/23	\$2,555.55	Overdue by 30 days		Inv 2676792 × Inv 267			
	A-Team Accounting	Initech Solutions	2676713	12/05/23	\$4,567.10	Overdue by 13 days		Subtotal	\$31,545.74		11
	A-Team Accounting	Alex Enterprises	2676714	12/11/23	\$5,999.20	Overdue by 7 days		3.5% Processing Fee ①	\$1,104.10		11
	A-Team Accounting	Initech Solutions	2676716	12/28/23	\$10,000.99	Due in 10 days		Total	\$32,649.84	We appreciate your business! We look forward to serving you in the future.	/
	A-Team Accounting	Initech Solutions	2676719	11/15/23	\$100.09	Overdue by 33 days		Payment Method	Saved New New	Compare Intra	
	A-Team Accounting	Alex Enterprises	2676723	1/20/24	\$1,060.55	Due in 33 days		A processing fee of 3.53	% has been added for	51234.00	
	A-Team Accounting	Alex Enterprises	2676724	11/15/23	\$3,635.63	Overdue by 33 days	***	Credit Card. There is n payments made via debit	to processing fee for	43,456.00	
	A-Team Accounting	Alex Enterprises	2676726	12/21/23	\$100.30	Due in 3 days		Payment Date & Receipt		Review & Pay	
	A-Team Accounting	Initech Solutions	2676729	11/15/23	\$1,060.55	Overdue by 33 days		Dec 18, 2023		Subtotal Finance charge	
	A-Team Accounting	Bosco Inc	2676791	12/23/23	\$1,000.55	Due in 5 days	***	Send Receipt to		Late fees \$7,035.00 Total due \$140.70	
	A-Team Accounting	Bosco Inc	2676792	12/09/23	\$100.60	Overdue by 9 days		Agree to Aiwyn's Terms of	of Use and Privacy Policy	\$250.00 \$7,425.70	
	A-Team Accounting	Bosco Inc	2676793	1/20/24	\$100.30	Due in 33 days					
	punting	Bosco Inc	2676794	12/09/23	\$363.20	Overdue by 9 days		Review I		Over 90 days past due	1
	② Support	Rosco Inc.	2676705	10/01/00	\$400.11	Due in 2 dave		Review	Invoices		A
				1		and the second second					
-	t it and fo	raat it	<i>n</i>	On	o-Click	Payment		Soo Total	l Invoice H	listory	

COLLECTIONS



Meester & Co Case Study

CHECK OUT: 1009BTS0

THANKS!

Do you have any questions?

Patrick Morrell, Aiwyn: <u>LinkedIn</u> Shannon Vincent, ReNew Group: <u>LinkedIn</u> Blake Meester, Meester & Co: <u>LinkedIn</u>